

The following private and public employers have the largest work forces in the Toledo MSA:

Employer	Nature of Activity or Enterprise	Approximate Number of Employees Engaged in	
		Manufacturing Activity(a)	Nonmanufacturing Activity(a)
ProMedica Health System(b)	Health care		11,265
Mercy Health Partners(c)	Health care		6,723
The University of Toledo	University and Medical Center		5,459(d)
Bowling Green State University	University		5,400
Toledo City School District	Education		4,554
Lucas County	Government		4,168
Jeep Corporation, a subsidiary of DaimlerChrysler AG	Automotive manufacturer	4,090(e)	
The Kroger Company	Retail grocery		3,503
Sauder Woodworking Co.	Furniture, cabinets	3,050(f)	
The City of Toledo	Government		2,981
The State of Ohio	Government		2,526(f)
General Motors Corp./GM Powertrain Division	Automotive manufacturer	2,112	
United Parcel Service	Parcel service		2,108
Owens Technical College	Education		1,850
The Andersons	Grain storage/processing/retail		1,766
HCR Manor Care	Health care services		1,745
Meijer's	Retail grocery		1,721
Wal-Mart	Retail sales		1,721(f)
U.S. Postal Service	Postal service		1,707(f)
DaimlerChrysler AG, Toledo Machine	Automotive manufacturer	1,600(e)	
St. Luke's Hospital	Hospital		1,585
Toledo Edison Company	Electric utility		1,414
Libbey, Inc.	Glass manufacturer	1,395	
Bennett Enterprises	Motor inns and restaurants		1,300(f)
Owens-Corning	Building materials & reinforcements		1,300(g)
Wood County	Government		1,234(f)
YMCA of Greater Toledo	Nonprofit organization		1,200(f)
Owens-Illinois, Inc.	Glass manufacturer		1,102(f)(g)
Dana Corporation(h)	Automotive and industrial components		1,100(f)
Lear Corp.	Automotive interior systems		1,015(f)
BAX Global International	Air freight services		950
Lott Industries	Assembly	940	
Washington Local School District	Education		905
Cooper Standard Automotive	Hose, tubing and seals	851	
Ford Motor Company	Automotive manufacturer	817	
Toledo Clinic, Inc.	Medical clinic		720
CSX Corp.	Transportation		700
Interstate Brands Corp.	Bread manufacturer	700(f)	
Brush Wellman, Inc.	Beryllium manufacturer	700	
Spartan Stores	Retail grocery		653
Walgreens Distribution Center	Distribution		650(f)
Sky Bank	Financial institution		630
Ottawa County	Government		625(f)
Fifth Third Bank	Financial institution		615
Sunshine Children's Home	Children's home		610(f)
Norplas, Inc.	Assemblies manufacturer	600	
Great Lakes Windows	Window manufacturer	600	
Home Depot	Retail		588(f)
Target	Retail		588(f)
Buckeye Cable System	Cable television		587
Johnson Controls	Industrial equipment	575(f)	
Blade Communications	Newspaper publisher		553
Lowe's Home Improvement	Retail		544(f)
BP Oil Co.	Petroleum refiner	526	
Pilkington North America, Inc	Glass manufacturer	521	
Sun Refining & Marketing Co.	Petroleum refiner	519	
Roadway Express	Trucking company		505
Wood County Hospital	Medical facility		500
Gladieux Corporation	Food service		500
KeyBank National Association	Financial institution		500
Medical Mutual of Ohio	Insurance company		500
Rudolph-Libbe Companies	General contractor		500
Continental Secret Service Bureau	Security service		500
Toledo-Lucas County Public Library	Library		467(f)
Toledo Zoological Society	Zoo		450
Johns Manville	Fiberglass products	450	
SSOE	Architecture design planners		450
K-Mart	Retail		441(f)
TNS	Market research		405
Conagra Grocery Products	Prepared food products		400

(a) As of 2007, except as otherwise noted.

(b) The ProMedica Health System was created in 1998, after a merger of The Toledo Hospital, Children's Medical Center, Flower Hospital, Crestview Club Apartment Goerlich Center, Caring Home Health Services, Lake Park Golden Haven, ProMedica Parimount and ProMedica Physician Support.

(c) Mercy Health Partners was created in 1997 after a merger of Mercy Medical Center, Riverside Hospital, St. Charles Medical Center and St. Vincent Hospital and Medical Center.

(d) Full-time equivalent employees as reported by the University as of April 2007.

(e) As reported by DaimlerChrysler AG.

(f) As of 2006, information for 2007 not yet available.

(g) While this corporation engages in manufacturing activity, its employees in the Toledo MSA are primarily executives and office workers engaged in no manufacturing activities and not production workers. In certain federal and State statistical data they may be reported as manufacturing employees by virtue of the corporation's activity.

(h) On March 3, 2006, Dana Corporation filed voluntary petitions for reorganization under bankruptcy laws. See the discussion following this table.

Source: Toledo Regional Growth Partnership, 2007 Harris Industrial Directory; except as otherwise noted.